CCSF Candidate Questionnaire - Alan Wong

- 1. Providing more custodial classes and Vocational English as a Second Language programs for limited-English proficient jobseekers and ensuring that there are more classes so that people can schedule flexibly.
 - Support
 - Oppose
- Working with CityBuild Academy to provide Vocational English as a Second Language programs to allow limited-English proficient jobseekers in the impacted Chinatown community to gain access to CCSF workforce development opportunities.
 - Support
 - Oppose
- 3. Expanding language assistance in CityBuild Academy to include Chinese language assistance.
 - Support
 - Oppose
- 4. Increasing funding for Vocational English as a Second Language (ESL) programs at CCSF in order to resume ESL classes to pre-pandemic levels, have more classes scheduled during the weekends, and to have more Vocational ESL programs for the Chinese LEP community (and/or ensure that they include Chinese language assistance.)
 - Support
 - Oppose
- 5. Developing balanced work-study opportunities for CCSF students to earn a living wage while studying.
 - Support
 - Oppose

- 6. Allocating additional resources to provide smaller class sizes, especially for English as a Second Language instruction.
 - Support
 - Oppose
- 7. Advocating and allocating resources to preserve Cantonese classes at CCSF.
 - Support
 - Oppose

8. Any notes or explanations for how you answered above?

I understand the importance of language access and job training classes.

Both my parents attended ESL classes at City College, increasing their opportunities for job prospects and integration in this Country. After being laid off from his factory job, my father also joined the City College culinary program, which led to his successful career as a Local 2 union hotel cook for two decades. The modest wages and healthcare benefits allowed my dad to support our family, enabling us to rent modest in-law units in the Sunset District.

As Trustee and community leader, I have:

-authored and passed a City College policy protecting Cantonese classes from being cut and leading to the creation of a 9 unit certificate.

-advocated for in language workforce development programs, including successfully placing Cantonese Child Development classes at Wah Mei School while serving as education policy advisor for Supervisor Gordon Mar.

-was the only trustee to vote "no" on class cuts to our most vulnerable communities in 2022.

9. What will you prioritize to ensure the health, success, and longevity of the CCSF Chinatown North Beach campus?

1. I will support the offering of essential job training, language, and general education classes at the Chinatown North Beach campus. The neighborhood campus should expand educational access and opportunities for nearby residents. I would like to see an increase or expansion to include ESL, Cantonese, service sector workforce training, and multilingual classes.

2. I will work to activate Chinatown North Beach campus as a community hub. Chinatown North Beach has limited community and meeting spaces for civic and neighborhood gatherings and City College has a tremendous opportunity to fill such a gap. I have facilitated the use of City College space with community partners for naturalization ceremonies, youth development, and civil rights education. Use of meeting and community spaces is one of the most frequent requests I receive as a trustee and I am committed to ensuring that City College continues such services.

3. I will prioritize the maintenance and upkeep of facilities, including renovations, upgrades, and regular upkeep of the Chinatown North Beach campus. This includes maintaining clean buildings, heating for students, and modern facilities.

10. What are your goals to increase enrollment at the Chinatown campus?

To further grow enrollment, City College has increased its marketing efforts using new digital platforms and traditional methods to communicate its affordability and array of courses for potential transfer students, mid-career professionals and lifelong learners. This includes marketing targeted to younger students using digital platforms and more traditional methods for older and immigrant communities that may not have equal fluency or connectivity with the internet.

We must protect and defend the Free City College program, which uses municipal funds to directly pay student tuition and has increased access to education and student enrollment. Budget cuts to Free City College reserves have already been advanced by the City for fiscal year 2024-25 and there are additional City proposals for fiscal year 2025-26 to downsize the program to only allow certain classes to be eligible for tuition free enrollment. This City proposal will likely target classes that are seen as producing less outcomes based results such as degrees.

We must also prioritize scheduling the most in-demand courses supporting job training and transfers to four-year institutions, such as ESL, service sector job training for immigrants, and general education classes.

11. How will you ensure stabilized funding for CCSF Chinatown campus in the next few years?

When I was first elected, City College was using financial gimmicks to maintain a

balanced budget. As Trustee, I have authored reforms to the budget policy to enhance financial stability, sustainability, and transparency. I passed new requirements to require five-year budgets, mandatory monthly budget updates to the public, and two-thirds trustee approval for use of reserves.

In a recent independent audit of the unrestricted general fund, parcel tax and bond dollars, City College had no negative findings for the first time in twenty-five years. For the last several fiscal years, City College has maintained a balanced budget with five percent reserves. Despite all this, City College is not out of the woods.

The big elephant in the room is that beginning in the 2025-26 fiscal year, City College will no longer receive cost-of-living adjustments, and revenue will be frozen until City College is eligible for more funding under a revised state funding formula enacted in 2017.

To qualify for more state funding, City College must increase enrollment in line with the new formula, freeze expenses for several years or both. The strategy for financial stability is clear: use our existing resources to offer the most in-demand classes and increase enrollment.

12. If elected to the City College Board of Trustees, what will be your top three priorities and how will you implement change?

1. PROTECT FREE CITY COLLEGE: As a City Hall education policy advisor in 2019, I worked on drafting and passing the current Free City College program. Now the City has plans to downsize the Free City College so the program will only provide tuition-free enrollment for some classes, not all. The plans by the City will likely come out later this year and are being proposed for the 25-26 academic year. I will defend the Free City College program and negotiate hard to ensure that all City College classes are tuition free.

2. FINANCIAL STABILITY / ENROLLMENT: As Trustee, I will take practical and actionable steps to ensure City College's long-term financial future is secure while minimizing harm to its current and future students. To that end, I believe that City College must strike a nuanced balance between prioritizing the classes that San Franciscans need for vocational training and transferring to four-year colleges to grow enrollment, using attrition when faculty and

employees leave or retire to keep spending flat, and informing potential students about the affordability and rich offerings of City College.

3. WORKFORCE DEVELOPMENT: I will expand partnerships with employers and workforce development programs, especially service sector and in-language programs.

旧金山市立大学 候选人问卷 - Alan Wong 王兆伦

- **1.** 为英语能力有限的求职者提供更多清洁与设施维护训练课程,以及职场英语作为第二语言 课程,确保有更多课程开设,让求职者灵活安排时间。
 - <mark>支持</mark>
 - 反对
- 与城市建设学院(CityBuild Academy)合作,提供职场英语作为第二语言(ESL)课程,让受疫情影响的华埠社区里英语能力有限的求职者能够获得旧金山市立大学的工作发展机会。
 - <mark>支持</mark>
 - 反对
- 3. 扩大城市建设学院(CityBuild Academy)的语言协助服务并加入中文服务。
 - <mark>支持</mark>
 - 反对
- 增加旧金山市立大学职业英语作为第二语言课程的资金,让课程恢复到疫情前的水平,在周 末安排更多课程,为华埠英语能力有限的社群提供更多职场英语作为第二外语课程(以及/ 或确保学院内有中文语言协助)。
 - <mark>支持</mark>
 - 反对

- **5.** 为旧金山市立大学学生开发兼顾工作与学习的机会,让他们就读期间能够赚取赚取足以维持生活的工资。
 - <mark>支持</mark>
 - 反对
- 6. 分配额外资源以提供较小规模的课程,特别是英语作为第二语言的教学。
 - <mark>支持</mark>
 - 反对
- 7. 推动且调配资源以保留旧金山市立大学的粤语课程。
 - <mark>支持</mark>
 - 反对
- 8. 对于上述回答,您有没有什么说明或解释?

我了解语言服务和职业培训课程的重要性。

我的父母都曾在市立大学上过英语作为第二语言(ESL)课程,这增加了他们的就业机会和 融入这个国家的可能。我父亲在失去工厂的工作后,还参加了市立大学的烹饪课程,这让他 成功地成为了当地二号工会的酒店厨师,并从事这份工作长达二十年。这份不高的工资和 医疗保险使我父亲能够养家,让我们得以在日落区(Sunset District)租住简单的in-law unit 住房。

作为董事会成员和社群领袖,我已经有以下建树:

-制定并通过了一项政策,保护市立大学粤语课程不被削减,并设立了9个学分且颁发证书的课程

-主张开设母语职业发展课程,包括在担任马兆明(Gordon Mar)市议员的教育政策顾问时, 成功地在华美学校 (Wah Mei School)开设了粤语儿童发展课程

-是唯一一位在2022年投票"反对" 削减我们最受冲击区的课程的董事

 您将优先考虑哪些事项,来确保旧金山市立大学华埠北岸区分校的良好运作,成功和长期 发展?

 1. 我将支持在华埠北岸分校提供关键的职业培训、语言和通识教育课程。社区校园应该 为附近居民扩大教育机会。我希望看到英语作为第二语言、粤语、服务业职业培训和多语 言课程的增加或扩展。

2. 我将努力将华埠北岸分校打造成社区中心。华埠北岸缺乏用于公民和社群聚会的社区和会议空间,市立大学有很多的机会填补这一空缺。我曾与社区合作伙伴一起促成市立大学场地用于入籍仪式、青年发展和公民权利教育。我作为董事会成员最常收到的请求之一就是使用会议和社区空间,我会致力于确保市立大学继续提供这些服务。

3. 我将优先维护和保养设施,包括华埠北岸分校的翻新、升级和定期维护。这包括保持建筑物的清洁、为学生提供暖气和现代化设施。

10. 您有什么计划来增加华埠校区的入学率?

为了进一步增加招生,市立大学已经加大了营销力度,使用新的数字平台和传统方法来宣传 其课程的可负担性和多样性,以吸引转学生、职涯中期的专业人士和终身学习者。这包括使 用数位平台吸引年轻学生,以及使用传统的方法来吸引可能不太熟悉或不方便上网的老年 人和移民社群。

我们必须保护和捍卫市立大学免学费计划(Free City College),这个计划使用市政资金直接 支付学生学费,并已增加了教育机会和学生入学率。市政府已提案要削减2024-25财政年 度市立大学免学费计划的资金,并且还另外提议要在2025-26财政年度缩减此计划,只让某 些课程免学费。这个市政提案很可能会针对难以衡量结果,无学位的课程。

为了支持职业培训和转入四年制大学,我们还必须优先安排最受要求的课程,例如英语作为第二语言(ESL)、针对移民的服务业职业培训和通识教育课程。

11. 您将如何确保旧金山市立大学华埠校区在未来几年内获得稳定的资金?

当我首次当选时,市立大学在使用财务技巧来维持预算平衡。作为董事会成员,我制定了预 算政策改革,以增强财务稳定性、持续性和透明度。我推行了新的规定要求五年制预算、每 月必须向公众更新预算,以及要求在使用储备金前获取三分之二的董事会成员的批准。

在最近的针对非限制性一般基金、地税和债券资金的独立审计中,市立大学25年来首次没 有负面的发现。在过去几个财政年度,市立大学一直保持着5%储备金的平衡预算。尽管 如此,市立大学并未脱离困境。

最大的问题是,从2025-26财政年度开始,市立大学将不再获得生活费用成本调整, 在2017 年颁布的修订版州资金分配公式下, 在市立大学有资格获得更多资金之前, 其收入将被冻 结。

要获得更多州政府资金,市立大学必须根据新资金分配公式增加招生,冻结开支几年,或两 者同时进行。财务稳定的策略很明确:利用我们现有的资源提供最受欢迎的课程,增进学生 入学率。 12. 如果当选为旧金山市立大学董事会成员,您的三大优先事项是什么,您将如何进行改变?

保卫"市立大学免学费计划":作为2019年市政厅教育政策顾问,我参与了起草和通过目前 的市立大学免学费计划。目前市政府打算缩减此计划,只为某些课程提供免学费入学,而不 是所有课程。市政府的计划可能会在今年推出,并计划在25-26学年实施。我将捍卫市立大 学免学费计划,并努力谈判以确保所有市立大学课程都是免学费的。

财务稳定/入学率:作为董事会成员,我将采取实际和可行的步骤,确保市立大学未来长期的 财务健全,同时最大限度地减少对目前及未来学生的伤害。为此,我认为市立大学必须在以 下方面取得细致的平衡。我们需要优先考虑旧金山居民需要的职业培训和转入四年制大 学的课程,以增加招生。在教职员工离职或退休时自然减员,来保持支出稳定。我们还要 让潜在学生们知道,这里的课程可以负担的起而且非常丰富。

人力发展:我将扩大与雇主和人力发展项目的合作,特别是服务业和母语课程计划。